Dear Friend,

We live at a time when people of different faith and philosophical backgrounds are interacting with greater frequency than ever before. As citizens, we have a choice – to perpetuate the conflicts that unravel our progress, or to engage religious diversity in meaningful ways that weave together the colorful strands of our civic tapestry.

We at IFYC choose to engage religious diversity by focusing on three main goals:

- to nurture and network a critical mass of interfaith leaders, focusing on college students, and to build an alumni base committed to a lifetime of interfaith leadership;
- to spread the vision and build capacity for sustainable interfaith cooperation on college campuses nationwide; and
- to change the discourse from the inevitability of religious conflict to the possibility of interfaith cooperation by elevating the voices of young interfaith leaders.

As you look at the progress IFYC has achieved against its business plan goals, we hope you are as excited as we are about the growth of the interfaith movement. We now have a golden opportunity to accelerate the pace at which interfaith cooperation permeates the higher education sector and continues to become a broader norm in American life.

Let’s realize that opportunity this year.

Warmly,

Eboo Patel    Alan Solow
Founder and President  Chairman, Board of Directors
IFYC IS BUILDING A MOVEMENT
TO MAKE INTERFAITH COOPERATION A SOCIAL NORM

We pursue this goal through the following major strategic initiatives:

Campus engagements enrich colleges and universities aspiring to improve interfaith cooperation on campus. Engagements are tailored to the unique needs of an institution and may include training, development, and research.

Interfaith Leadership Institutes equip student leaders and their allies with knowledge of positive values in diverse traditions, skills to build relationships with others through service, and the resources to spread this ethic on campus.

Better Together is a national student-led campaign through which students mobilize religiously diverse peers to work together for the common good. Student leaders hold campaign events around service, advocacy, and awareness-building, in which diverse participants voice their values, engage with others around shared values, and act together to improve their communities.

IFYC Alumni are making interfaith cooperation a social norm beyond their college campuses. When a student graduates, he or she enters their community ready to continue being an interfaith leader.

The Campus Religious and Spiritual Climate Survey is a powerful research tool that measures how students navigate the challenges and opportunities presented by religious diversity on campus.

Faculty and academic initiatives connect IFYC and scholars in the emerging field of interfaith studies. In partnership with leading foundations and higher education associations, IFYC is nurturing research, course sequence development, and teaching collaborations among faculty across the country.

The President's Interfaith and Community Service Campus Challenge is a White House initiative inviting colleges and universities to commit to a year of interfaith and community service on campus. IFYC has collaborated with the White House and other partners on this project since 2010.
2013 ACADEMIC YEAR

Each year IFYC trains hundreds of interfaith leaders and partners with campuses across the country. IFYC was proud to continue that trend in the 2013-2014 academic year. Here are just a few highlights from campuses, including exemplary student leaders, participating in IFYC's Better Together campaign and the President's Challenge.

CALIFORNIA LUTHERAN UNIVERSITY

won IFYC’s Best Overall Better Together Campaign award for their impressive work to amend the student government constitution to be more inclusive of non-Lutherans on campus.

CALIFORNIA STATE UNIVERSITY-SAN MARCOS

Students and faculty led a community-wide effort to support people experiencing homelessness. Over 240 students, faculty, and staff joined community volunteers to collect school supplies - including 400 backpacks - and deliver free services like vaccinations. After the event, students reflected on the religious and non-religious values that inspire them to serve.
**INDIANA UNIVERSITY**

**DAVID BLOOM**

David realized the importance of interfaith cooperation when the Muslim Student Union was the first to respond to a number of hate crimes targeted at the Jewish community. David attended the January 2012 ILI in Atlanta, then went back to campus to organize an awareness-raising event that drew over 200 people.

**OHIO UNIVERSITY**

**ALLISON SCHOEPNNER**

Allison and a group of her religiously diverse classmates came together around shared values and organized a river clean-up that cleared over 80 bags of trash.

**UNIVERSITY OF SOUTHERN CALIFORNIA**

**CAITLIN WILHELM**

Caitlin attended IFYC’s June 2012 ILI in Chicago where she designed an event to raise awareness of homeless and hunger using themes from the Jewish holiday of Sukkot. Her peers recognized her plan as one of the strongest at the training, and she successfully executed it on campus that fall.

**RHODES COLLEGE**

Students from Rhodes College built relationships with all 12 religious and intentionally secular groups on campus, resulting in a kickoff event for Islam Awareness Week that drew 400 attendees (on a campus with 1,900 students).

**KEY**

- Better Together campus
- President's Challenge campus
- Better Together and President's Challenge campus
IFYC is pleased to report its achievements from the second year of its Five Year Business Plan. Over the course of the year, IFYC continued to make significant progress toward its business plan goals while simultaneously piloting new systems to maximize reach and capacity building within the sector. These developments, in addition to launching refined programs and developing an organizational values system, set IFYC on a positive path for continued impact.

### TOP LEVEL OUTCOMES AND IMPACT
#### YEAR TWO PROGRESS

<table>
<thead>
<tr>
<th>5-YEAR GOAL</th>
<th>500</th>
<th>250</th>
<th>1,000</th>
<th>1,500</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>YEAR 2</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Student interfaith leaders trained</td>
<td>284</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Campuses showing sustained impact</td>
<td></td>
<td>207</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Campuses using IFYC resources</td>
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<td></td>
<td>648</td>
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<tr>
<td>Campuses hearing the message</td>
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<td>1,182</td>
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</tbody>
</table>

#### IFYC
provides thought leadership in the field of interfaith cooperation


#### ALUMNI
are leaders in the sectors of higher education, religion, civil society, and social entrepreneurship

35 alumni job, fellowship, and internship placements at institutions in strategic sectors

#### 3-5 CAMPUSSES
partner with IFYC to become models of interfaith cooperation for broader society

1 campus achieved model status through their partnership with IFYC
IFYC is deeply grateful for the generosity and service of our Board of Directors, comprised of Christians, Hindus, Jews, Muslims, and Secular Humanists, who provide invaluable guidance toward the goal of making interfaith cooperation a social norm.

Rev. Dr. Susan Brooks Thistlethwaite – Chicago Theological Seminary, Center for American Progress
Rev. Dr. William G. Enright – Lake Institute of Faith & Giving, The Center on Philanthropy
Dr. Gail L. Rosseau – Chicago Institute of Neurosurgery and Neuroresearch
Dr. Robert H. Gertner – University of Chicago Booth School of Business
Dr. Whitney W. Addington – American College of Physicians (retired)
S.A. & Winston Ibrahim – Radian Group, Inc. & Hydros Bottle
Dr. Howard C. Morgan – Citibank Corporation (retired)
Richard & Susan Kiphart – William Blair & Company
Rev. Frederick Davie – Union Theological Seminary
Anne C. Hallett – Grow Your Own Illinois
Thomas M. Levinson – Reed Smith, LLP
Alan & Andrea Solow – DLA Piper, LLP
Tarek Elmasry – McKinsey & Company
Ansf Kareem – McKinsey & Company
Ronald Kinnamon – YMCA of the USA
Connie K. Duckworth – Arzu, Inc.
Sonny Garg – Exelon Corporation
Stephen Bell – Grady Bell, LLP
Jeffrey C. Levy – OfficeHours
IFYC’S SUPPORTERS
FISCAL YEAR 2013

$50,000 +

Coca-Cola Foundation
Einhorn Family Charitable Trust
George Family Foundation
Henry Luce Foundation
Richard and Susan Kiphart
Lilly Endowment, Inc.
McCormick Foundation
Mortensen Family Foundation
Wendy Munger
Open Society Foundation
Osprey Foundation
Righteous Persons
Stewart Family Foundation
Teagle Foundation
Vesper Foundation
Whitman Institute

$10,000-$49,999

Ahmed Abdelsalam*
Michael Adams*
Mark and Sara Albert*
Anonymous
Anonymous
Anonymous*
Peter and Lucy Ascoli*
Stephen Bell
Marjorie Craig Benton
Howard B. Bernick*
Bram Bluestein*
Betsy Brint*
John and Judy Bross*
Ina Burd*
David and Debbie Chizewer*
Kevin J. Conlon*
Nancy and Chuck Cooper*
Janet and Craig Duchossois*
Kim Duchossois*
Fred Davie*
Richard Dees*
Richard Eaddy
Fran Edwardson*
Joseph Feldman*
Fourth Presbyterian Church*
Fred Fischer*
Peter Frankel*
Sunil Garg
Jim and Audrey Gorter
Paul and De Gray*
Jessica Green*
Steven Greenbaum*
Anne Hallett*
James Halstead*
Lawrence Hayes*
Bruce and Vicki Heyman*
David Hirsch*
Jack and Colleen Holmbeck*
Case Hoogendoorn*
Dennis Holtschneider*
Alice Hunt*
Zuhair Khan*
Mayer & Morris Kaplan Family Foundation*
Judy and Jim Klutznick*
Bill and Kathleen A. Knaus*
Koch Family Foundation*
Jan and Louise Leestma*
Ken Lehman*
Marybeth and Greg Lernihan*
Victor and Jane Levinson*
Laura Linger*
Lyn Little*

$1,000-$4,999

Ken Lorch*
Suzanne Martin*
H. Scott Matheney*
Bruce McEver
Michael McGarry*
Lester and Cynthia Melnick
Jim Noonan*
Nicholas and Susan Noyes*
Bob Owens and Evie Klein
David Pattee
Eboo Patel
Marlene Richman*
Robert Riesman*
Ellen Rudnick*
Michael Sachs*
Paul and Bettylu Saltzman*
Sunil and Shabnum Sanghvi
Linda Scott*
John and Judy Scully*
Carole and Gordon Segal
Jo Ann Seagren*
Larry and Nancy Shinn*
Adile Simmons
Noah Star
Amir Sufi
Richard and Elaine Tinberg*
Laura Sumner Truax*
A. Coleman Tuggle*
Randy and Lisa White*
Raymond O. Wicklander*
Mark Williams*

$10,000-$49,999

Whitney Addington
Argosy Foundation
Richard Bell
Boeing Corporation
Catherine Manley Gaylord Foundation
Chicago Community Trust
The Duchossois Family Foundation
The Crown Goodman Family
David and Barbara B. Hirschhorn Foundation
Connie Duckworth
El-Hibri Charitable Foundation
Tarek Elmasry
William G. Enright
F.I.S.H. Foundation, Inc.
Helen Brach Foundation
S.A. and Winston Ibrahim
Irving Harris Foundation
J. Rich Company LLC
Jeffrey R. Kaplan
Leo S. Guthman Fund
Meyerhoff Family Charitable Trust
Larry A. and Carol Mizel
Howard Campbell Morgan
New World Foundation
One Nation Foundation
Pillars Fund
Proteus Fund
Russell Berrie Foundation

$5,000-$9,999

Julie Fisher Cummings*
Alan and Andrea Solow*

$1,000-$4,999

Ahmed Abdelsalam*
Michael Adams*
Mark and Sara Albert*
Anonymous
Anonymous
Anonymous*
Peter and Lucy Ascoli*
Stephen Bell
Marjorie Craig Benton
Howard B. Bernick*
Bram Bluestein*
Betsy Brint*
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Dennis Holtschneider*
Alice Hunt*
Zuhair Khan*
Mayer & Morris Kaplan Family Foundation*
Judy and Jim Klutznick*
Bill and Kathleen A. Knaus*
Koch Family Foundation*
Jan and Louise Leestma*
Ken Lehman*
Marybeth and Greg Lernihan*
Victor and Jane Levinson*
Laura Linger*
Lyn Little*

$100-$999

Ayesha Ahmed
Sawa and Danika Amusin
Paul Anderson
Cameron S. Avery and Lynn B. Donaldson
Michael Baker
Elliott and Shelly Barnathan
Marshall and Barbara Bouton
David Edward Braden
David and Betsy Bueschel
Cassidy Burns
Tony Chen
Judith Campbell
Margaret Case and Gerard Giess
Shahnaz Taplin Chinoy
Kayla Cohen and Steven Wagner
William and Chloe Cornell
Sarah M. Criner
Linda Dean
Ben and Karina DeHayes
Pete De Kock
Jackie Dolin
Zeyd and Lillian Ebrahim
Charles Edelstein
David Felten
Sam Fleischacker
John and Katherine Fox
The Garrison Martinau Project
Mary Ellen Giess
Karina Hamilton
Gabe Hakim
Richard M. and Angelica S. Harter
Laura Hollinger Antoneli
Wil Howie
Jonathan Hutul
Tim and Amy Emmett-Rardin
Joseph Guyon
Bob and Sherri Hendrich
Gary T. Johnson
Ansaf Kareem
Betsy and Paul Katz
Gayle Keefe
Earl and Jan Kellogg
Jay Klemme and Anne Wilson
Bob Kirby and Helen Landsman
Samantha Kirby
Jack and Mary Knapp
Cindy Knuth
April Kunze Mendoza
Amy Lange and Jane Newman
Beth Lange and Alonzo, Alexander, and William Martin
Maxine and Charles Lange
Robert and Marcy Lange
Robert and Carol Lifton
Paul E. Lowry
Mike, Kay, and Duncan MacLaury
Margaret and Donald Meyer
Elizabeth McCloud
Nancy and Walter McClure
Michael McGarry
Joseph and Linda McGough
Cecilia Mercado
Doug Metzger
John and Carrie Morrison
Charlotte Newberger
Beth Newman
Louis E. Newman Charitable Trust
William and Elizabeth Oscanyan
Joanne Otte
Lauren Parnell Marino
Bruce Phelps Price
Abhishek Raman
Jane S. Baron Rechtman
Myron and Alicia Resnick
Gina Sandgren
Richard and Judith Sawdey
William and Mary Schmidt
Noah Silverman
Rose Simmons
James Quinton Snodgrass III
Emily Soloff
Rayman Solomon
Henry Stanton
Shane and Enid Staten

John H. Steed
Barbara Swanson
Alice K. Sylvester
Joel Teibloom and Karen Klein
Rev. Kit Tobin
The Unitarian Society
Unitarian Universalist Society of Amherst
Heather VanDeventer and David Gortner
Floyd and Judith Whellan
Jack W. and Paula L. Winters
Jon Willis
Woman's Society - First Congregational Church of Western Springs

$1-$99

Claire Albert
Audrey Allas
Deborah Allen and Howard Schein
Sandra Altman
Kyle Anderson
Anonymous
Adam Arents
Katie Baxter
Tony Banout
Victor Basinski
Ross Blocher
Emilie Bouvier
Catherine and Addison Braendel
Rachel Breck
Jeremy Brownlee
Margaret E. Browning and Bill Sterner
Colman and Susan Buchbinder
William Campbell
Erin Celello
Jack and Bev Christ
Richard and Karen Clark
Peter Clements
Bianca Davis
Liz and Tim Desmond
Jan Edmiston
Bethany Ehlmehn
Anthony Fatta
Wayne Ferguson
Leah Fluecke
Frank Fredricks
Molly Fried
Adam Garner
Mike Garrett
Usra Ghazi
Peter Gilmore
Paul Goorri
Jason Gutstein
Amber Hacker
Zena Handlon
Carr Harkrader
Becca Hartman
Joseph J. Harzich
Megan Hughes Johnson
David Hunsicker
Katie Johnstone
Patricia Joseph
Alana Kinsby
Ron and Sally Kinnamon

Kenneth Klein
Irasmah Ebrahim
Tom LaClair
Megan Lane
Mary Larson
Paul and Anne Lazar
Rhee-Soo Lee
Benjamin Lerner
Thomas Levinson
Charlie, Eli, and Cate Levy
Chelsea Sky Link
Ken Lorch*
Frances Lukens
Sarah Magidson
Judy Marcus
Rachael McNeal
Cassandra Meyer
Connie and Nick Meyer
Jenan Mohajir
Patricia Moore
John H. and Barbara Morrison
Carly Mullinex
J. Patrick Murphy
Richard and Betty O'Toole
Dan Parnell
Daniel Pawlus
Joan Peterson
Ryan Peterson
Bruce Phelps Price
Greg Pine and Rachel Barton Pine
Anne Marie Roderick
Brahma Rosenberg
Robert Ross
C. Nikole Saulsberry
Herman E. Schaalmann
Jeff Schacht
Mat Schramm
Richard Scott Duncan Scrymgeour
Robert and Martha Selby
Adam Shames
Louise Sheehy
Catherine Solomon
Gautam Srikanth
Christopher Stedman
Don and Corrine Slaughter
Unified Theater
Unitarian Universalist Society of Amherst
University Congregational United Church of Christ
Adrienne Vitt
Kevin and Teresa Vuksan
Sue Walton
Mark Wolfe
Yetta Ziolkowski

* Indicates President's Council member
## Financial Documents

### Fiscal Year 2013 (August 2012-July 2013)

### Assets

<table>
<thead>
<tr>
<th>Current Assets</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$1,991,821</td>
</tr>
<tr>
<td>Investments</td>
<td>581,371</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>86,948</td>
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<tr>
<td>Grants and contributions receivable</td>
<td>2,248,279</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>116,021</td>
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<tr>
<td><strong>Total Current Assets</strong></td>
<td>5,024,440</td>
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<tr>
<td>Property and equipment</td>
<td>245,371</td>
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</table>

<table>
<thead>
<tr>
<th>Noncurrent Assets</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Grants and contributions receivable</td>
<td>$3,618,374</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>8,888,185</td>
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</table>

### Liabilities and Net Assets

<table>
<thead>
<tr>
<th>Current Liabilities</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>$35,905</td>
</tr>
<tr>
<td>Accrued expenses</td>
<td>2,508</td>
</tr>
<tr>
<td>Accrued payroll</td>
<td>67,399</td>
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<tr>
<td>Deferred revenue</td>
<td>62,469</td>
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<tr>
<td><strong>Total Current Liabilities</strong></td>
<td>183,433</td>
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<table>
<thead>
<tr>
<th>Net Assets</th>
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</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>2,046,494</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>6,602,391</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>8,648,885</td>
</tr>
</tbody>
</table>

**Total Liabilities and Net Assets**

$8,888,185
## STATEMENT OF FINANCIALS

### REVENUES GAINS AND OTHER SUPPORT

<table>
<thead>
<tr>
<th>Description</th>
<th>UNRESTRICTED</th>
<th>TEMPROARILY RESTRICTED</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants And Contributions</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Individual</td>
<td>$ 441,312</td>
<td>$ 25,000</td>
<td>$ 466,312</td>
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<tr>
<td>Foundation/Trust Grants</td>
<td>2,155,000</td>
<td>6,585,612</td>
<td>8,740,612</td>
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<td>Government Grants/Contracts</td>
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<td>-</td>
<td>-</td>
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<tr>
<td>Publications</td>
<td>24,677</td>
<td>24,677</td>
<td>24,677</td>
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<tr>
<td>Seminars And Workshops</td>
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<tr>
<td>University Revenue</td>
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<tr>
<td>Interest And Dividends</td>
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<td>1,781</td>
<td>1,781</td>
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<tr>
<td>Donated Services And Facilities</td>
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<td>47,848</td>
<td>47,848</td>
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<tr>
<td>Other Revenue</td>
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<tr>
<td>Survey Revenue</td>
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<tr>
<td>Honoraria</td>
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<td>95,535</td>
<td>95,535</td>
</tr>
</tbody>
</table>

| Total Revenues And Gains                 | 3,302,438    | 6,610,612              | 9,913,050 |
| Net Assets Released From Restrictions    | 869,170      | (869,170)              |           |

| Total Revenues, Gains, And Other Support | 4,171,608    | 5,741,442              | 9,913,050 |

### EXPENSES

<table>
<thead>
<tr>
<th>Description</th>
<th></th>
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<td>Program Services</td>
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</tr>
<tr>
<td>Executive Office</td>
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<tr>
<td>Campus Partnerships</td>
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</tr>
<tr>
<td>Leadership</td>
<td>951,151</td>
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</tr>
<tr>
<td>Communications</td>
<td>248,008</td>
<td>248,008</td>
<td></td>
</tr>
</tbody>
</table>

| Total Program Services                   | 2,656,758      | 2,656,758              | 2,656,758  |
| Supporting Services                      |                |                        |            |
| Management And General                   | 601,226        | 601,226                |            |
| Fundraising                              | 407,131        | 407,131                |            |

| Total Supporting Services                | 1,008,357      | 1,008,357              | 1,008,357  |

| Total Expenses                           | 3,665,115      | 3,665,115              | 3,665,115  |

### CHANGE IN NET ASSETS

<table>
<thead>
<tr>
<th>Description</th>
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<td></td>
<td>506,493</td>
<td>5,741,442</td>
<td>6,247,935</td>
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### NET ASSETS

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<tr>
<th>Description</th>
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</thead>
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<tr>
<td>Beginning Of The Year</td>
<td>1,540,001</td>
<td>860,949</td>
<td>2,400,950</td>
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<tr>
<td>End Of The Year</td>
<td>$ 2,046,494</td>
<td>$ 6,602,391</td>
<td>$ 8,648,885</td>
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</table>